

2020 NMTC Projects

PROJECT TYPES

Manufacturing was once again the most popular use of NMTC allocation (32 percent of projects) followed by healthcare (12.5 percent), nonprofit hubs and social service campuses (12.5 percent) and mixed-use (9.5 percent).

Project Type	Projects	Example
Manufacturing, Wholesale, Energy, and Industrial	87	Anderson Meats and Processing Inc. Hartsville, TN
Healthcare	34	Elko Healthcare, Elko, NV
Nonprofit hubs and social service campuses	34	Hope Center, Dayton, OH
Mixed-USE	26	Delmar Divine, St. Louis, MO
Projects Supporting Childcare, Youth, and Families	14	Marygrove Early Learning Center, Detroit, MI
Retail, restaurants, and Professional Services	13	Rooster's Wings, Wilmington, OH
Housing	12	YMCA Supportive Housing, Escondido, CA
Business Incubators and Entrepreneurial Research Space	11	Newark Makerworks, Newark, NJ
College or Vocational Training	8	Ivy Tech Automotive Training Center, Indianapolis, IN
Museums, Theaters, and Culture	8	Oakland Museum of California, Oakland, CA
Other Misc. Community Facilities and Nonprofits	8	Kanawha County Public Library, Charleston, WV
Schools	7	Leadership Preparatory Charter School, Memphis, TN
Grocery Stores	6	River Valley Co-op, Easthampton, MA
Hotels and Tourism	2	Broadway Lodging, Columbia, MO
Other: Misc. Small Businesses and Office Space	2	Interpres Building Solutions, Springfield, MO
Total	272	

PROJECT COMPONENTS

Many NMTC projects are multi-faceted, combining a variety of asset classes, types of organizations, facilities, and real estate uses. Of the 272 projects financed in 2020, 118 projects (43 percent) included multiple components. In dollar terms, the share of NMTC allocation targeted to multiple-component projects was \$1.63 billion out of \$2.89 billion, or 56.4 percent.

Examples:

- The Mississippi Band of Choctaw Indians used NMTC financing for two new early childhood education centers and an elementary school expansion (3 components)
- The 410 Broadway mixed-use project included a co-op grocery store, additional retail space, workforce housing, and affordable housing units in rural Mount Pleasant, MI. (4 components)

We identified 650 separate components of the 272 projects and divided them into 11 categories and 44 sub-categories over the next dozen pages. There is also a full table of project components at the end of this report.

2020 NMTC Project Components

HEALTHCARE

In 2020, 82 NMTC projects included components expanding access to healthcare in low-income communities, including 41 federally-qualified community health centers and free clinics, 4 safety-net and critical access hospital centers, and one children's hospital.

PATIENTS SERVED



1.25M

patients served annually by NMTC projects financed in 2020

PROVIDENT PUBLIC HEALTH CENTER

Philadelphia, PA

CDES: DV COMMUNITY INVESTMENT; NATIONAL TRUST COMMUNITY INVESTMENT CORPORATION

Renovation of a historic building into a medical campus anchored by Children's Hospital of Philadelphia and Public Health Management Corp.



LOVING ARMS HOME CARE AGENCY

Memphis, TN

CDES: U.S. BANCORP COMMUNITY DEVELOPMENT ENTITY

NMTC financing helped Loving Arms, a Black owned business located in Jackson and Memphis, TN, meet growing demand for home healthcare services for seniors and individuals with intellectual and development disabilities.



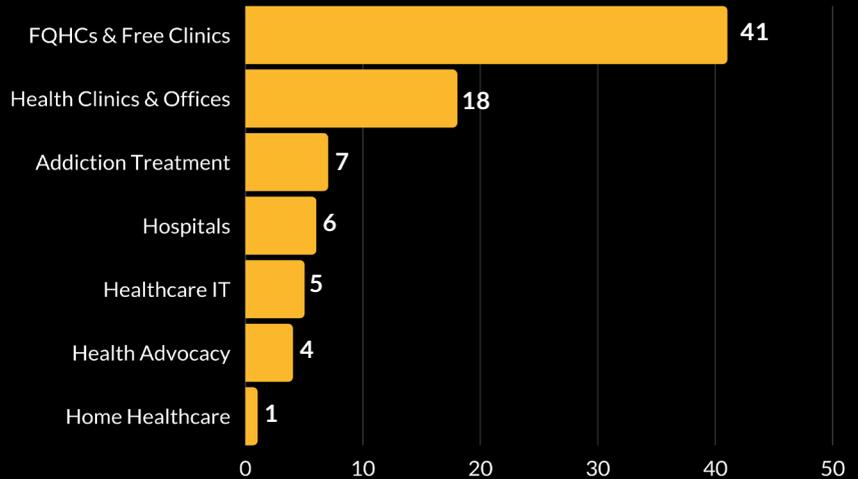
We built this facility to improve the care for our patients and the community we serve. Right now, getting as many people as possible vaccinated against COVID-19 is a top-priority for our community. We are fortunate to have the ability to expand our vaccination sites by utilizing...and can do so without interfering with our patient and staff needs. It's a win-win for everyone.

Robin Wittenstein, Chief Executive Officer of Denver Health and Hospital Authority & the Denver Health Foundations. NMTC financing from [three CDEs supported the construction of the Denver Health and Hospital Authority's Outpatient Medical Center.](#)

**PROJECT COMPONENTS
HEALTHCARE**

82

projects expanded access to
healthcare services



YSLETA DEL SUR PUEBLO CLINIC

El Paso, TX

CDES: ENTERPRISE COMMUNITY PARTNERS, URBAN RESEARCH PARK, BORDER COMMUNITIES CAPITAL COMPANY, PEOPLEFUND

Construction of a medical clinic, community room/cultural center/commercial kitchen, and the (tribal) Department of Health Services offices.

GRADY CENTER FOR ADVANCED SURGICAL SERVICES

Atlanta, GA

CDES: LOCAL INITIATIVES SUPPORT CORPORATION, CARVER FINANCIAL CORPORATION, CCG COMMUNITY PARTNERS, COMMUNITY HOSPITALITY HEALTHCARE SERVICES, SUNTRUST COMMUNITY DEVELOPMENT ENTERPRISES, URBAN ACTION COMMUNITY DEVELOPMENT

Creation of a 555,000 sq. ft. with eight operating rooms, four endoscopy rooms, a Cancer Center, surgical clinics including orthopedics, general surgery, ENT, oral surgery, an Eye Center, and imaging, pharmacy, lab, central sterile supply and common support spaces, and a parking deck. Tax Advantage Group assisted in the financing of the project.



2020 NMTC Project Components

INCUBATORS, COMMERCIAL KITCHENS, SHARED SPACE

In 2020, 32 NMTC projects included components expanding access to small business support, shared office or culinary space, professional mentoring, technical assistance, and other services designed to support entrepreneurship.

ENTREPRENEURS
SUPPORTED



1,413

small businesses, startups, and entrepreneurs supported by NMTC incubator and makerspace projects

UPSHUR COUNTY INNOVATION CENTER

Buckhannon, WV

CDE: PEOPLE INCORPORATED FINANCIAL SERVICES

Construction of modern professional office space in downtown Buckhannon, WV consisting of modern amenities and technology along with fiber gigabit connectivity.

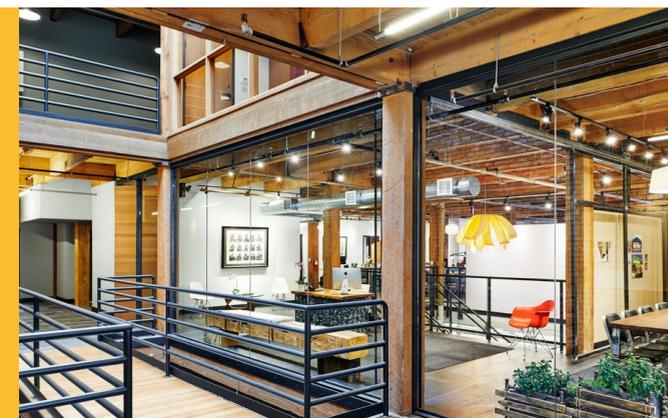


THE WYCLIFF

St. Paul, MN

CDE: SB NEW MARKETS

The transformation of an old nut plant into an industrial creative space for small businesses. NMTC financing supported extensive renovations to key aspects of the building, including adding windows for more natural light, roof repairs, upgrades to electrical and HVAC, and installing new passenger and freight elevators.





We are seeking to curate businesses that at their core are artisanal, maker, creative or light manufacturing – that is, things skillfully and lovingly made by hand or produced locally. We are so excited to bring this opportunity to the hardworking makers and help them accelerate their business growth through our Live/Work program. We can't wait to watch them thrive.

Art Telyas, Founder of Makerhoods, a NMTC-financed (Community Loan Fund of New Jersey, Inc.) Makerspace in Newark, NJ, to the Jersey Journal.

PROJECT COMPONENTS
INCUBATORS, SHARED SPACE

32

projects included creative space, entrepreneurial support, and business incubation.

Business Incubators and Makerspaces

21

Shared Kitchens

11

0 5 10 15 20 25



UNIVERSITY OF DELAWARE'S SCIENCE, TECH. & ADVANCED RESEARCH CAMPUS

Newark, DE

CDES: CINNAIRE NEW MARKETS (2020), NCALL (2021)

Construction of the Alfred Learner College of Business and Economics and the College of Engineering, the Delaware Small Business Development Center, a new Financial Services Incubator, and space for food businesses of varying sizes.

ROCKWOOD FOOD MARKET HALL

Grisham, OR

CDES: CAPITAL ONE COMMUNITY RENEWAL FUND & CRAFT3 CDE

Construction of a 38,740 sq. ft. Food Market Hall dedicated to local food and entrepreneurial food vendors. A part of a larger Rockwood Town Center development, the project will include an incubator with vendor spaces for food businesses of varying sizes, commercial and commissary kitchens and commercial office spaces



2020 NMTC Project Components

MANUFACTURING AND INDUSTRIAL BUSINESSES

In 2020, the NMTC supported 152 industrial sector businesses and projects, from small, craft manufacturers to large-scale sustainable forestry operations.

MANUFACTURING



9,298

manufacturing jobs as well as 5.5 million sq. ft. of new or renovated industrial space

ESCAMBIA PEANUT

Flomaton, AL

UB COMMUNITY DEVELOPMENT

126 FTE JOBS

A Flomaton-based peanut warehousing facility received \$11.6 million in NMTC financing for acquisition of a peanut processing facility as well as new equipment and working capital.



ADVANCED INDUSTRIAL GROUP, LLC

Augusta, GA

CDE: ADVANTAGE CAPITAL COMMUNITY DEVELOPMENT FUND, LLC

100 FTE JOBS

Advanced Industrial Group is a manufacturer of HVAC equipment. The project provided the company with funds for business acquisition and working capital.



The opening of the Greenville plant is a milestone for Nufarm’s business. It broadens our manufacturing footprint beyond our facilities in Chicago to a true North American based platform. This is a facility where we can work more closely with our distribution partners to service the needs of farmers.

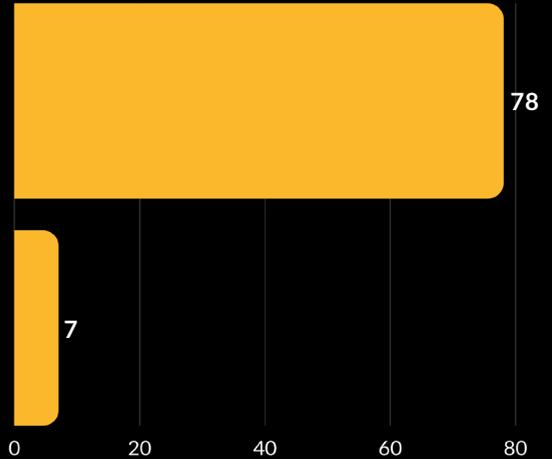
Greg Hunt, CEO of Nufarm. CDEs: MuniStrategies and Three Rivers CDC. Investor: Capital One.

**PROJECT COMPONENTS
MANUFACTURING &
INDUSTRIAL**

85

NMTC projects supported 152 manufacturing and industrial businesses

Manufacturing
Warehouse & Wholesale



RECLEIM DALLAS

Dallas, TX

CDEs: AMCREF COMMUNITY CAPITAL & DALLAS DEVELOPMENT FUND

105 FTE JOBS CREATED OR RETAINED, 59 CONSTRUCTION JOBS

NMTC financing helped Recleim equip, acquire, and operate a state-of-the-art appliance collection, de-manufacturing and recycling facility located in Dallas, TX.

HCSC CAMDEN

Camden, NJ

CDE: COMMUNITY LOAN FUND OF NEW JERSEY, INC.

125 FTE JOBS, 40 CONSTRUCTION JOBS

NMTC financing supported equipment purchase and renovation to transform a vacant commercial building into an industrial laundry processing facility. The laundry facility provides services to hospitals and clinics in the region.



2020 NMTC Project Components

HOUSING AND EMERGENCY SHELTERS

In 2020, 75 NMTC projects included a variety of forms of housing, including single-family housing, affordable rental units, emergency shelters, market-rate housing, and supportive housing.

HOUSING



2,164

affordable, workforce, and supportive housing units.

GROUNDWORKS COLLABORATIVE

Brattleboro, VT

CDES: MHIC NE NEW MARKETS CDE II LLC

Financing for the development a new permanent campus for Groundworks Collaborative in Brattleboro, VT. Groundworks provides essential shelter and supportive services, including housing case management, health care, food, and advocacy, to homeless individuals and families in Southern Vermont.



YMCA SUPPORTIVE HOUSING

Escondido, CA

CDE: CIVIC COMMUNITY PARTNERS

NMTC financing supported the acquisition and rehabilitation of a 25-unit apartment complex in Escondido. The property will expand the YMCAs existing Transitional Housing & Youth Development program and streamline the YMCAs efforts aimed to end youth homelessness.





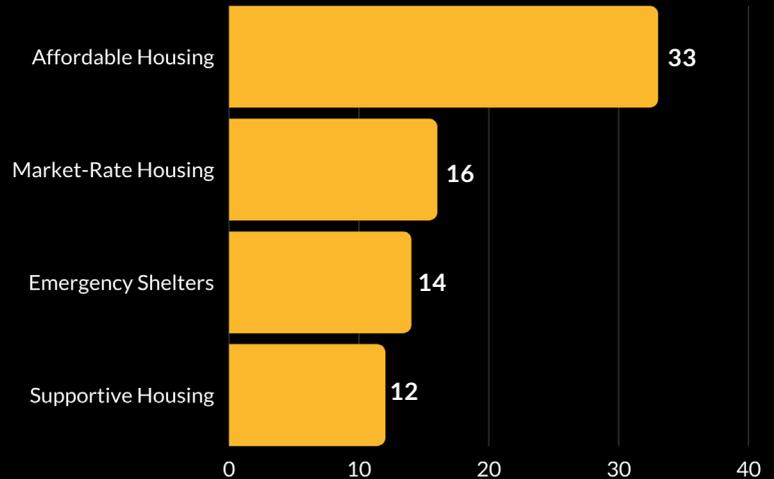
“It hasn’t been easy but this is the longest stint of time I’ve ever been clean. They helped give me a second chance at life.”

Michael, a client of the NMTC-financed Union Gospel Mission in Salem, Oregon. CDE: Accion Opportunity Fund and [other project partners](#).

**PROJECT COMPONENTS
HOUSING &
EMERGENCY SHELTERS**

75

projects expanded access to
healthcare services



BRIDGEPORT RESCUE MISSION

Bridgeport, CT

CDES: PARTNERS FOR THE COMMON GOOD, INC.; MHIC NE NEW MARKETS CDE II LLC

Adaption of a former nursing home into a facility for supportive/transitional housing for 150 persons, a small health clinic, community meals program, and fresh food pantry, and a myriad of services necessary to transform the lives of disadvantaged individuals and families suffering the effects of homelessness, trauma, or addiction.

HOUSING PARTNERSHIP, INC.

Louisville, KY

CDES: THE HOUSING PARTNERSHIP NETWORK

With a \$6 million NMTC allocation, as part of its Beyond 9th Initiative, The Housing Partnership, Inc., plans to substantially renovate approximately 60 homes in Louisville’s West End.



2020 NMTC Project Components

EDUCATION

In 2020, 73 NMTC projects included components expanding access to vocational training or supporting K-12, community college, and university equipment and facilities.

ADULT EDUCATION



99,795

individuals served by colleges, vocational training programs, and workforce development initiatives.

BARTON ACADEMY

Mobile, AL

CDES: U.S. BANCORP COMMUNITY DEVELOPMENT ENTITY, BROWNFIELD REVITALIZATION, LLC, UB COMMUNITY DEVELOPMENT, LLC

The rehabilitation the historic Barton Academy into a 59,000 sq. ft. International Studies magnet school in Mobile, AL. Once completed, the Barton Academy will serve a diverse, multicultural student body of 300 middle-school students.



IVY TECH AUTOMOTIVE TRAINING CENTER

Indianapolis, IN

CDES: PNC COMMUNITY PARTNERS, INC., CINNAIRE NEW MARKETS, INDIANAPOLIS REDEVELOPMENT CDE

A 57,000 sq. ft. educational facility designed to provide in-demand automotive, mechanic, and other technical training in Indianapolis, Indiana. The project provides a pathway out of poverty for Ivy Tech Automotive Program graduates through the competitive advantage in the workforce offered by the latest in instructional delivery methods and technologies.





Mayor Gray agreed the economic, social, and physical components of this project is “going to be a great change” for the city. “The physical part is going to make our city much better. The economic, I can’t even start to imagine. ...Hopefully a lot of these students will come back and build houses and become taxpayers,” Gray said. “People can make a good living and these kids make a really good living starting out. They feel better about themselves ... about their families.”

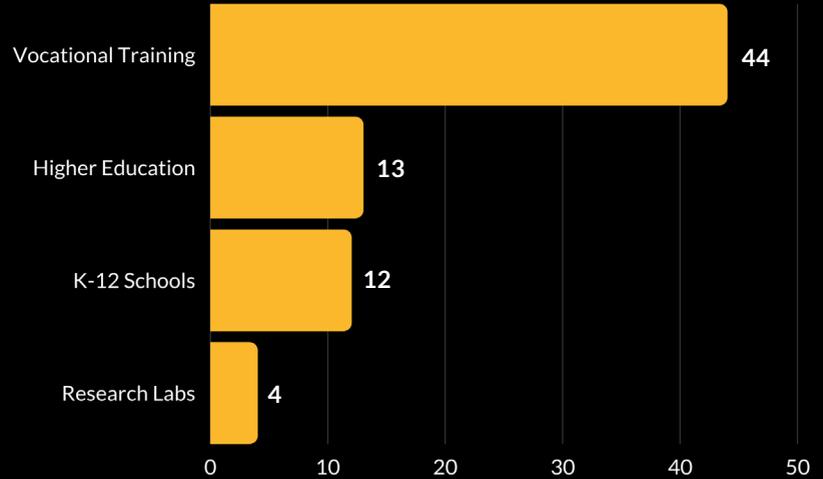
Water Valley (MS) Mayor Donald Gray on Project Everest, a multi-tenant education and innovation hub financed through the NMTC by Raza Development Fund.

PROJECT COMPONENTS

EDUCATION

73

projects included components expanding access to educational services



LEADERSHIP PREP. CHARTER SCHOOL
Memphis, TN

CDES: NONPROFIT FINANCE FUND

Construction of a new middle school building to expand the current K-5 enrollment to K-8. The school will build its middle school adjacent to the elementary school, expanding by 2024 to 490 students from 315 currently.

MIAMI LIGHTHOUSE FOR THE BLIND AND VISUALLY IMPAIRED

Miami, FL

CDES: ENTERPRISE COMMUNITY PARTNERS

A new 5-story 29,284 sq. ft. expansion to an existing building in the Little Havana neighborhood of Miami, FL. The project is the final pillar to the existing 144,000 sq. ft. campus focused on empowering low-income visually impaired individuals.



2020 NMTC Project Components

EARLY CHILDHOOD EDUCATION, YOUTH PROGRAMS

In 2020, 37 NMTC projects included components expanding daycare, early childhood education, after school programs, and other programs for young people.



ACCESS YOUTH ACADEMY

San Diego, CA

CDE: CIVIC COMMUNITY PARTNERS

The project will result in a new, two-story 21,500 sq. ft. structure that will house a nine-court, state-of-the-art squash and learning center.



RALPH J. ROBERTS BOYS & GIRLS CLUB

Philadelphia, PA

CDES: PIDC COMMUNITY CAPITAL, CAPITAL ONE COMMUNITY RENEWAL FUND

The Boys and Girls Club of Philadelphia project is the renovation of a 3-story 64,405 sq. ft. community facility to house the creation of the Ralph J. Roberts Germantown Boys & Girls Club. By renovating this facility, BGCP will expand the reach of services by increasing the number of children served from 600 to 3,000 and provide up to 250 youth with healthy meals per day.



Access Youth Academy is very excited about this new academic and athletic facility. It will serve as a resource for the entire Southeastern San Diego community and allow Access to serve more first-generation college students, and provide community classrooms for educational, workforce preparedness and informational services.

Renato Paiva, executive director of the NMTC-financed [Access Youth Academy](#) in San Diego, California. CDE: Civic Community Partners.

PROJECT COMPONENTS

YOUTH SERVICES

37

projects included components expanding supporting children and youths.

Childcare & Early Ed.

24

Youth Centers & Programs

13

0 5 10 15 20 25



MARYGROVE EARLY LEARNING CENTER

Detroit, MI

CDES: CAPITAL IMPACT PARTNERS, MBS URBAN INITIATIVES CDE, LLC, CINNAIRE NEW MARKETS

At approximately 28,000 sq. ft., the new one-story Early Learning Center on the campus of Marygrove College has been designed to support early learning, provide wrap-around support services for children and families, and offer space that may be utilized as a hub for nearby home- and center-based early childhood education providers.

GUADALUPE CENTER

Immokalee, FL

CDES: PARTNERS FOR THE COMMON GOOD, THE REINVESTMENT FUND

- 1) Rehabilitation and renovation of a 6,200 sq. ft. vacant building that has added six Early Childhood Education classrooms for children from infancy to age three.
- 2) Construction of a new 36,032 sq. ft. building that will include 12 Early Childhood Education classrooms and a new 7,000 sq. ft. building that will be dedicated space for organization's Tutor Corps.



2020 NMTC Project Components

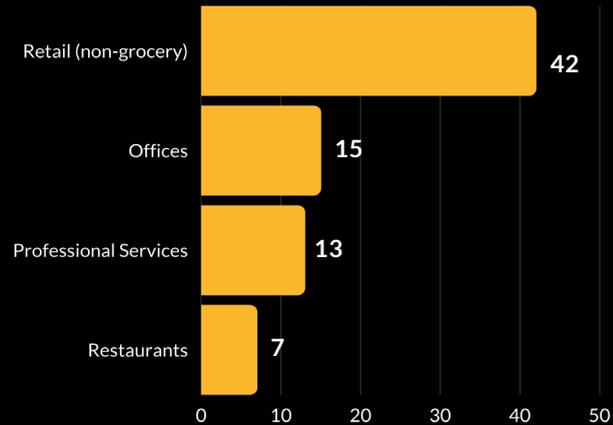
RETAIL, PROFESSIONAL SERVICES, AND MISC. COMMERCIAL SPACE

PROJECT COMPONENTS

RETAIL, PROFESSIONAL MISC. SMALL BUSINESS

77

components of NMTC projects supported businesses in the retail, professional services, and restaurant



I am so happy to be doing this work and helping to create a space for traditionally underrepresented populations. The tech space in particular has large gaps in hiring diverse talent. Currently, African Americans make up as little as 7.4 percent of people in tech, followed by Hispanics at just 8 percent. Right now, calls for racial equity are echoing across the country. One way to heed that call is to ensure underrepresented populations have resources working for them.

Lauren Anderson, owner of NMTC-financed All-In Recruiting in Las Vegas, Nevada



D.W. SWICK-NELSON FUNERAL HOME

South Webster/New Boston/Sciotoville, OH

CDE: WESBANCO BANK COMMUNITY DEVELOPMENT CORPORATION

For over 50 years, D.W. Swick has been independent, family-owned and operated funeral homes serving local families with dignity and honor. The company needed to purchase assets and property of (3) same-service facilities. Without the purchase by the borrower, the facilities and their jobs could have been lost.

2020 NMTC Project Components

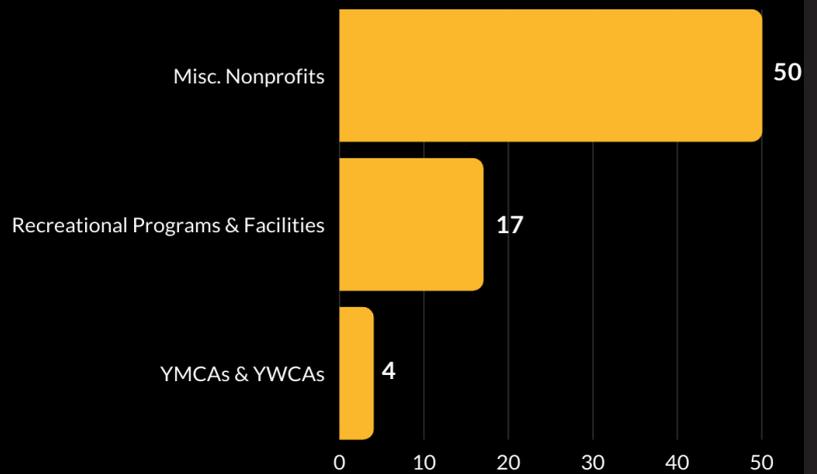
MISC. NONPROFITS AND SOCIAL SERVICES

PROJECT COMPONENTS

MISC. NONPROFITS & SOCIAL SERVICES

71

projects included recreational facilities and space for nonprofits.



The sense of accomplishment is overwhelming...There hasn't been any real significant investment that would bring disposable income into this part of the community, that would help with property values and all of those things, so [to] people who live here...I mean there is excitement.

Sadiqa Reynolds, CEO of the Louisville Urban League, which built a new recreational campus using NMTC financing.

COMMUNITY FOUNDATION OF SOUTH ALABAMA

Mobile, AL

CDE: UB COMMUNITY DEVELOPMENT

Construction of a 6,919 sq. ft. office facility for Community Foundation of South Alabama. The facility will provide space as convening space for agencies, businesses, and community leaders to meet and address issues.



2020 NMTC Project Components

HEALTHY FOODS

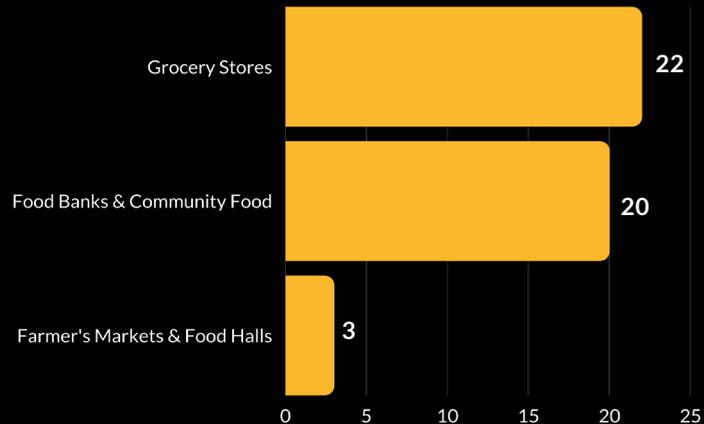
More than 500,000 people are served by grocery stores and markets financed in 2020. An additional 9.5 million people received assistance through food and food pantries financed by the NMTC.

PROJECT COMPONENTS

HEALTHY FOODS
ACCESS

45

projects included components
expanding access to healthy foods in
areas where it is lacking.

**RIVER VALLEY CO-OP****Easthampton, MA**

CAPITAL ONE COMMUNITY RENEWAL FUND;
EVERNORTH RURAL VENTURES; MASSACHUSETTS
HOUSING INVESTMENT FUND; NATIONAL COMMUNITY
INVESTMENT FUND

NMTC financing supported the construction of Northampton Community Cooperative Market's new supermarket in Easthampton, MA, its second store, located in a highly distressed census tract and a USDA-designated Food Desert. In contrast to food industry trends, the Co-op employs predominantly full-time workers and seeks to turn these roles toward career paths through training and promotion opportunities.

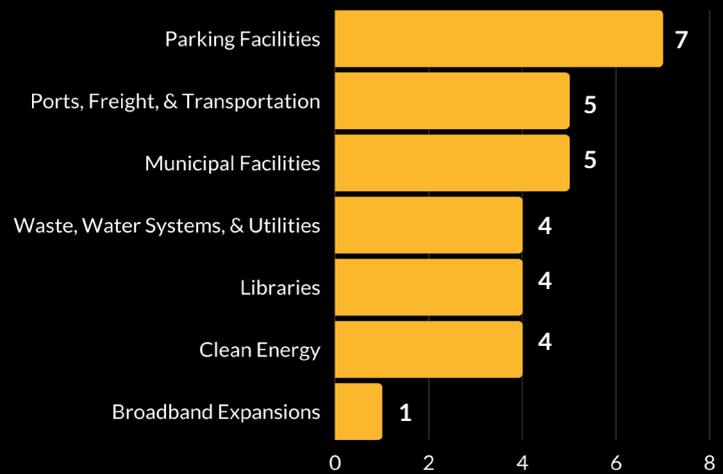
2020 NMTC Project Components

ENERGY, UTILITIES, AND MUNICIPAL FACILITIES

PROJECT COMPONENTS
UTILITIES & MUNICIPAL
INFRASTRUCTURE

30

components of projects expanded access to transportation or rebuilt public infrastructure.



IRONVILLE II - CLEVELAND CLIFFS' IRON

Toledo, OH

CDE: FINANCE FUND

Ironville Improvement II, LLC will lease from Toledo-Lucas County Port Authority real estate and improvements including cargo loading/unloading docks located on the banks of the Maumee River. Loan proceeds will be used by borrower to acquire, assemble and install machinery and equipment at the Ironville Site.



2020 NMTC Project Components

ARTS, CULTURE, TOURISM**PROJECT COMPONENTS****ARTS, CULTURE,
TOURISM****24**

museums, theaters, youth art programs, performing arts centers, and hotels.

Art-Focused Nonprofits

8

Theaters & Event Space

7

Museums & Galleries

6

Hotels

3

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International African American Museum Charleston, SC

CDES: SOUTH CAROLINA COMMUNITY LOAN FUND; TD COMMUNITY DEVELOPMENT CORPORATION

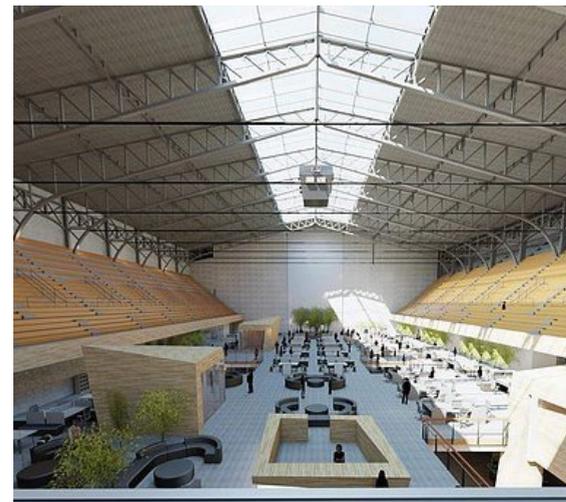
Construction of a 45,800 sq. ft. museum dedicated to the African American experience in America and the South in particular. The site was the location on the water where most slaves in the South first entered the United States.

Oakland Civic, LLC

Oakland, CA

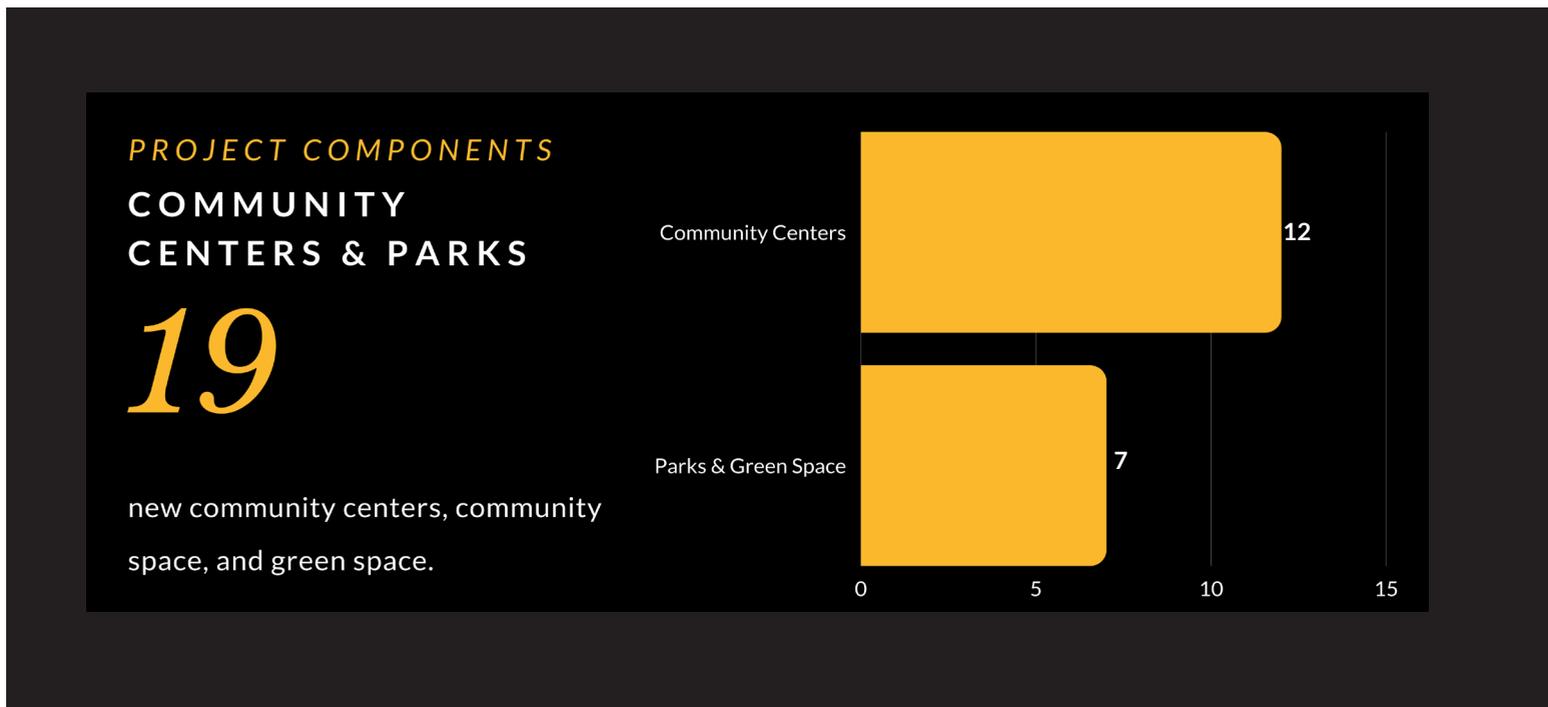
CDES: NEW MARKETS COMMUNITY CAPITAL, LLC; CCG COMMUNITY PARTNERS, LLC; CLEARINGHOUSE COMMUNITY DEVELOPMENT FINANCIAL INSTITUTION; OAKLAND RENAISSANCE NMTC, INC.

NMTC financing helped transform the Oakland Auditorium and Calvin Simmons Theatre into a mixed-use facility that will provide arts organizations and non-profits with much needed, affordable, performance, rehearsal and office space all under one roof. The 8,000-seat main arena will be converted to creative office space for a wide variety of arts and mission oriented non-profit tenants. The Calvin Simmons Theatre will also reopen as a performing arts center.



2020 NMTC Project Components

COMMUNITY CENTERS, PARKS, GREEN SPACE



Hope Center for Families

Dayton, OH

CDES: PNC COMMUNITY PARTNERS, INC; DAYTON REGION NEW MARKET FUND, LLC

New construction of a 28,200 sq. ft. community center where low-income individuals and families will have access to workforce development, early childhood education, GED and associate degree programs as well as a pediatric healthcare clinic. This is a collaborative project designed to bring key partners together to reduce poverty by utilizing an evidence-based, two generation poverty reduction model. The center will be operated by Omega CDC.

